

## DEPUTY SECRETARY OF DEFENSE

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JUN 10 2003

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
COMMANDERS OF THE COMBATANT COMMANDS
ASSISTANT SECRETARIES OF DEFENSE
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTOR, FORCE TRANSFORMATION

SUBJECT: Implementation Direction for Transforming DoD Training

The Department has made significant strides in achieving the Secretary's guidance to transform DoD training to better enable joint operations and to establish a Joint National Training Capability. Last year with your leadership and active support we developed a "Strategic Plan for Transforming DoD Training" and a supporting resource Management Initiative Decision.

Today, I approve the DoD Training Transformation Implementation Plan (Attachment 1). This plan defines the full range of joint training and mission rehearsal capabilities and the associated roles, responsibilities, and timelines. It is an initial plan that will evolve over time in the transformation process, but it is the immediate vehicle for defense-wide change to meet the Department's Force Transformation goals.

To expedite the implementation of training transformation, I am providing additional guidance on resource management (Attachment 2). The Under Secretary of Defense (Personnel and Readiness) in his oversight responsibility for training transformation will, in coordination with the Under Secretary of Defense (Comptroller), the Director Program Analysis and Evaluation, the Chairman of the Joint Chiefs of Staff, the Commander U.S. Joint Forces Command, the Secretaries of Military Departments, and other cognizant DoD officials shall take actions necessary to implement this direction.

Taw Wolfows

I commend you and your staffs for leading this critical effort to better enable joint operations for the 21st Century security environment.

Attachments:

As stated